

# Is Technical Debt Technical

A practitioners research journey

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# Research Background

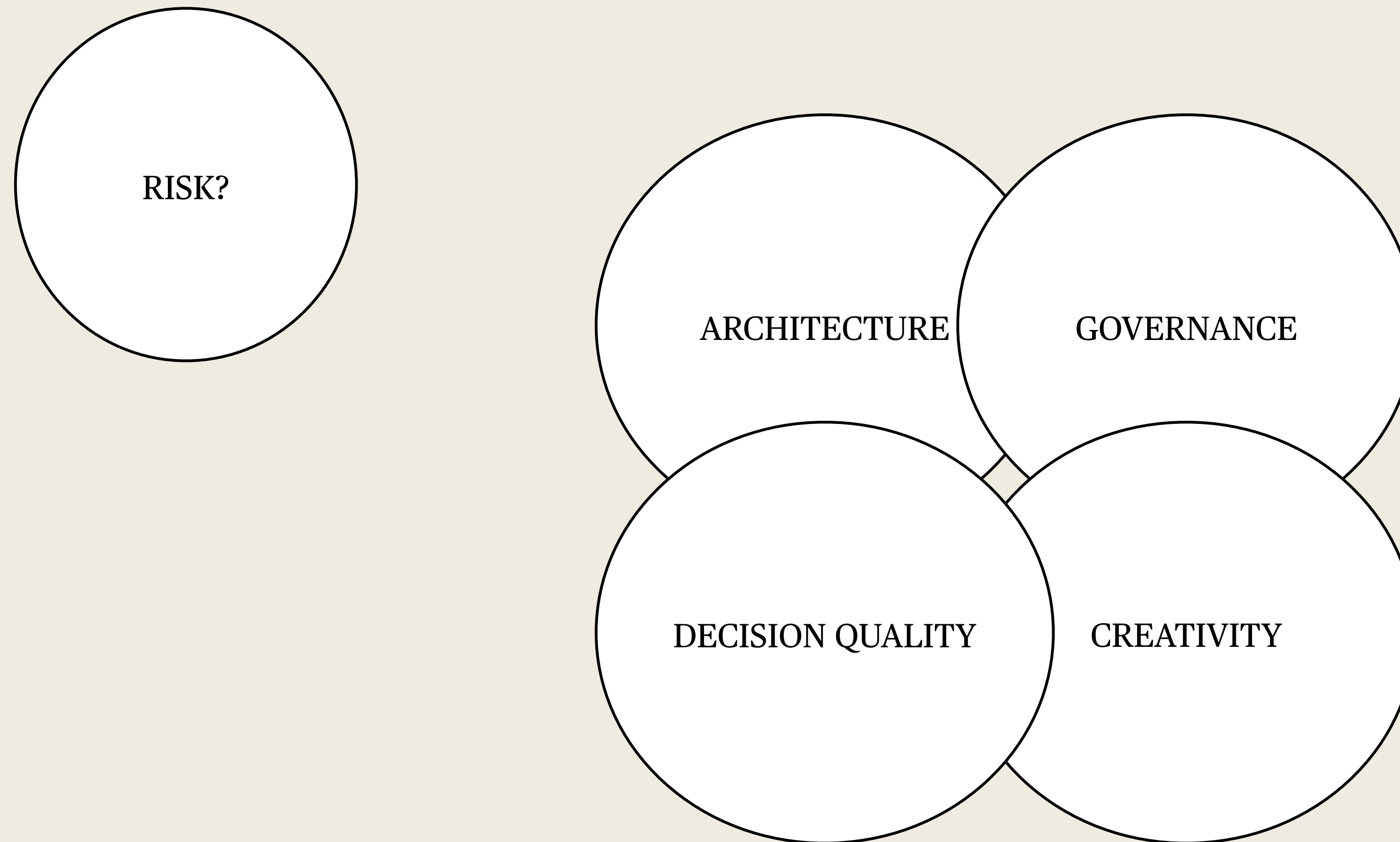
- A September journey to Cork
- Practitioner Research
- Drawing Circles



Finding a topic is like picking  
a hat

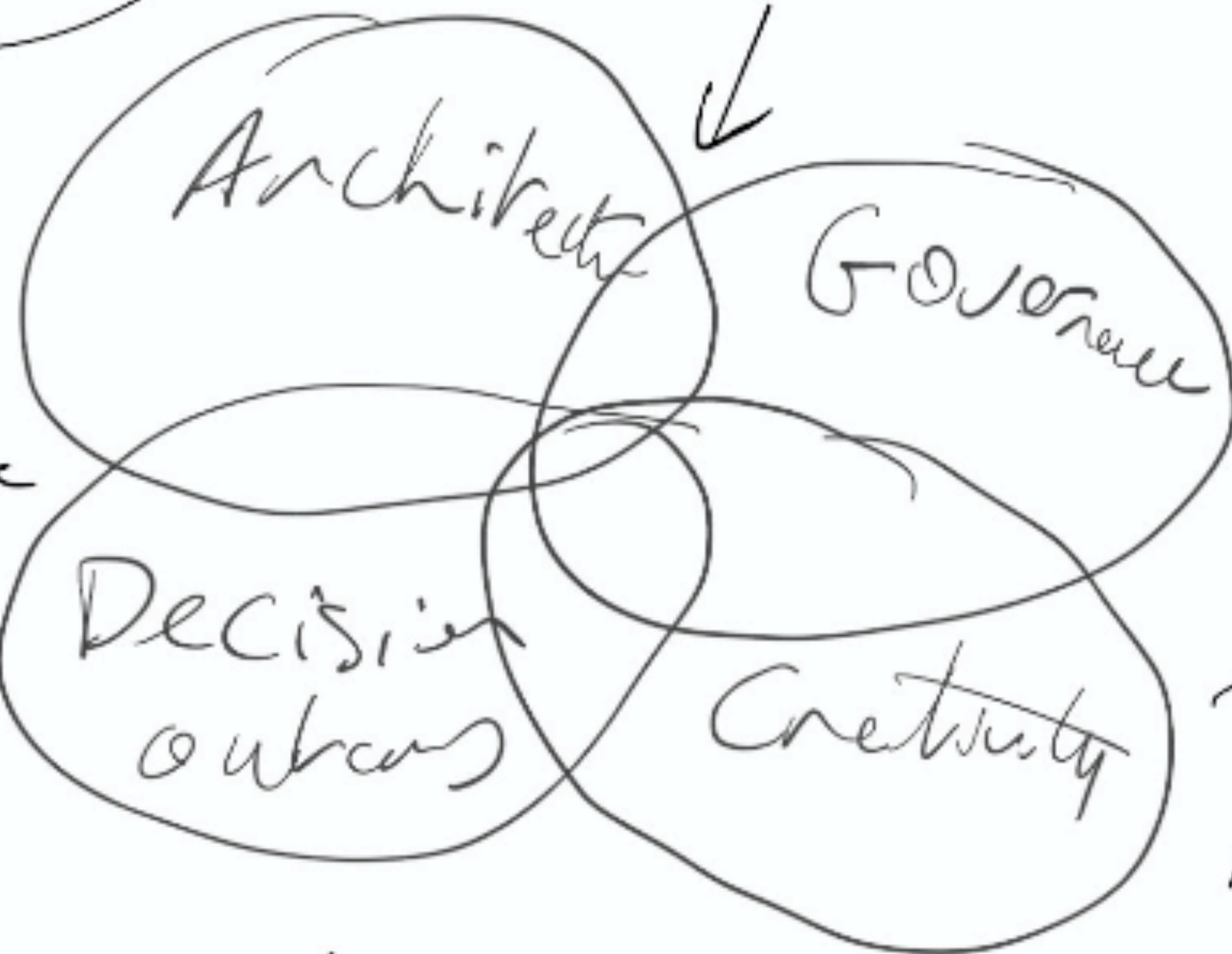
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# Research Interest



Risk

is ~~to~~ a high overlap



How does  
measure

What does  
it, mean.  
How can we  
measure.

What is the effect of Creativity on  
Decision outcomes in architectural  
governance.

## Research Interest - In Reality

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# Technical Debt

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# Why?

- Technical Decisions - huge business impact.
  - Technical Debt results
  - Analysis is primarily Low level code based
  - Information Systems - perfectly positioned to shed light on the phenomena
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*“Shipping first time code is like going into debt. A little debt speeds development so long as it is paid back promptly with a rewrite... The danger occurs when the debt is not repaid. Every minute spent on not-quite-right code counts as interest on that debt. Entire engineering organizations can be brought to a stand-still under the debt load of an unconsolidated implementation, object-oriented or otherwise.”*

Ward Cunningham 1992

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# Gap in Literature

Google Scholar	"Technical Debt"	"Design Debt"	Combined DD + TD		Papers reviewed	Papers discarded	Final paper selection
Top 10 Basket of 8	12	5	17		15	13	2
Top 10 all time	6487	88	6575		89	79	10
Total	6499	93	6592		104	92	12

	"Technical Debt"	"Design Debt"
Google Search	1,120,000	389,000

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**The technical debt metaphor conceptualizes this tradeoff between short-term and long-term value: taking shortcuts to optimize the delivery of features in the short term incurs debt -**

Nord et al. (2012). In search of a metric for managing architectural technical debt. WICSA/ECSA 2012

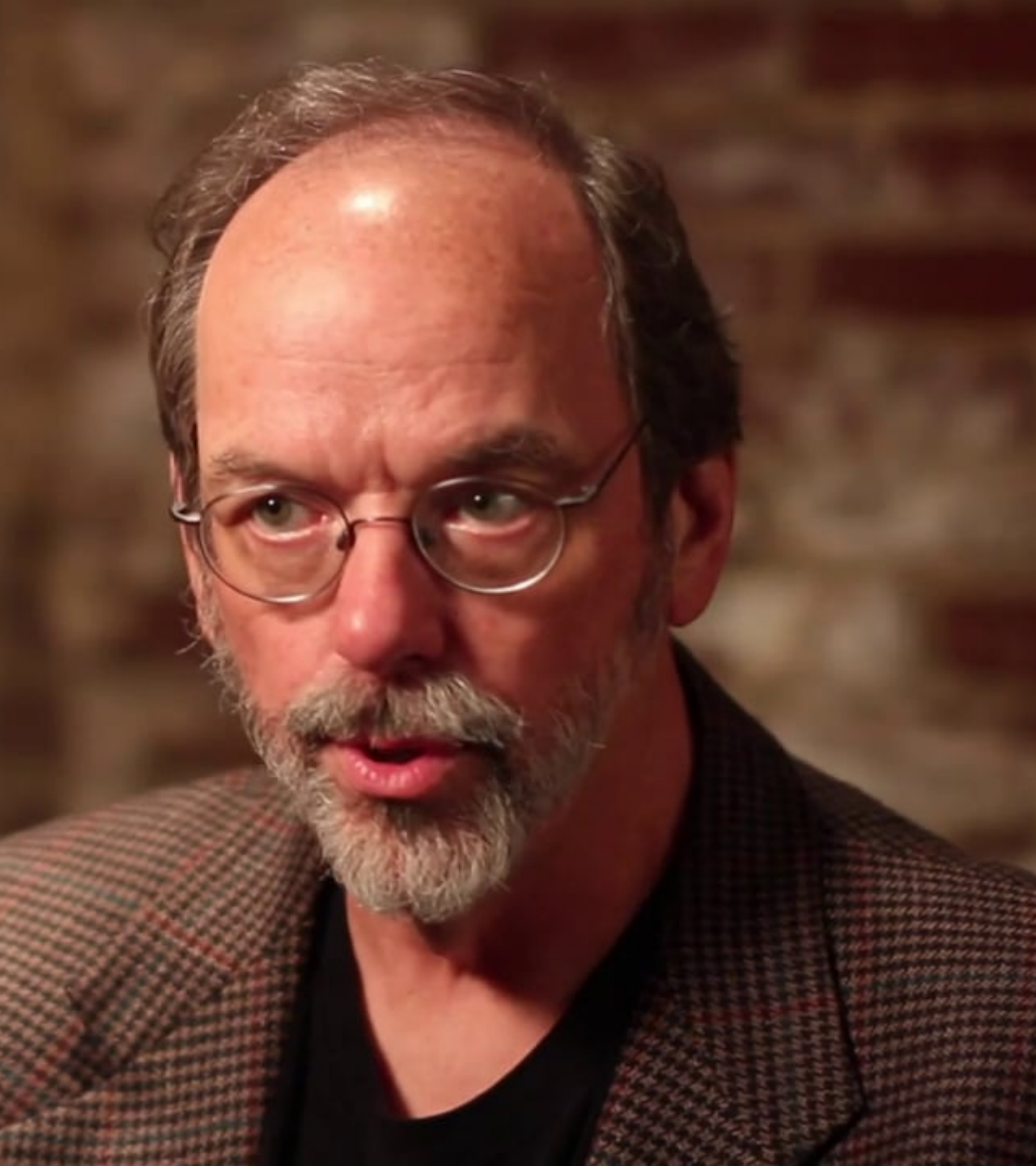
**The idea is that developers sometimes accept compromises in a system in one dimension (e.g., modularity) to meet an urgent demand in some other dimension (e.g., a deadline),**

- Brown et al. (2010). Managing technical debt in software-reliant systems. *FoSER 2010*.

**Practitioners currently use the term technical debt to mean, broadly, a “shortcut for expediency” and, more specifically, bad code or inadequate refactoring**

Ernst et al. (2015). Measure it? Manage it? Ignore it? Software practitioners and technical debt. ESEC/FSE 2015

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“That is not it at all,  
That is not what I meant, at all.”

T.S. Eliot. 1920 - Prufrock and Other Observations

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# Is Technical Debt Technical?

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Photo by [Annie Spratt](#) on [Unsplash](#)

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# Hidden Technical Debt

Technical Debt is born technical,  
but it grows up in every corner of a  
business

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# Typology of TD

## Organisational

- Existential
- Reputational
- Security Risk
- Operational Risk

## Market

- Slow growth
- Loss of sales
- Customer dissatisfaction
- Becoming a laggard

## Financial

- Exponential growth in cost of change
- Non implementation of tools
- Duplication of effort
- Project abandonment

## Staff

- Turnover
- Decreased Productivity

## Societal

- Environmental
  - Ethical
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“Architectural issues are the  
greatest source of technical debt”

Ernst et al. - 2015 - ESEC/FSE'15 Association for  
Computing Machinery



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# Limitations/Next steps

- Complete the research paper
- Suggest further avenues for research

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# Contact me

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